

**DSP Partnership Board**  
**9<sup>th</sup> July 2008**  
**Agenda item 1: supporting paper to Chair's remarks**

[Extract from "Role and responsibilities in the new performance framework", Department for Communities and Local Government", DRAFT 23 June 2008]

...goals and principles that have informed the development of the performance framework:

- **Creating a shared endeavour** – between central and local government, and local and regional delivery partners;
- **A focus on improving outcomes** – rather than on processes, institutions and inputs;
- **Reducing bureaucracy while ensuring rigorous performance management** – focusing on a smaller number of indicators than in the past, with a particular focus on driving the ambition of the priorities identified in the LAA. The resulting information should be available in a transparent, accessible way with much greater provision of up-to-date data at the local level;
- **Building confidence of local people in public services** – Performance frameworks need to focus more on looking outwards to local people and not just upwards to central government. The way in which they operate needs to enable people to become more engaged in getting their priorities reflected in the way in which public services are designed and delivered locally;
- **Effective partnership** – being clear that councils and their partners are responsible for managing and monitoring their own performance and holding individual service organisations to account for the work that they undertake in partnership in delivering public service outcomes. And expecting government departments to co-operate effectively together in delivering the new cross-cutting Public Service Agreements (PSA) outcomes;
- **Making the best use of resources** – focusing monetary and other resources on the priorities that matter most in particular places;
- **Encouraging innovation** – reducing central prescription will allow more space for localities and public sector professionals to respond to local needs and citizen input to the design and delivery of services and through a commitment to the sharing of good practice across delivery partners;
- **Recognising success** – Central performance management should be lighter touch for those organisations and partnerships that are performing well and focus more rigorously on those which have problems or are underperforming.

**Devon Strategic Partnership and performance management**

1. Agreeing effective performance management arrangements which identify responsibility for LAA targets, reviewing the likelihood of delivery against each LAA target and enabling plans to be adapted as necessary to drive further improvement and identify and manage risks effectively
2. Monitoring and managing the partnership's performance in achieving LAA targets and SCS outcomes.
3. Understanding progress being made on the 198 national indicators.
4. Putting the duty to have regard to LAA targets at the heart of individual organisation's business and budget planning.
5. Holding partners to account and scrutinising partners' contributions to the SCS and LAA.
6. Making changes to the LAA in response to evidence and intelligence, or issues identified in the Comprehensive Area Assessment or as part of the annual review of the LAA with GOSW.
7. Seeking to prevent problems occurring and, where they do, tackling them quickly.
8. Promoting a culture of innovation and learning from others.