


# Devon's Refreshed Local Area Agreement

2008 – 2011

(Refreshed in March 2009)



Devon Strategic Partnership



STRONGER TOGETHER

Submitted by Devon County Council to the Secretary of State for  
Communities and Local Government on 30 March 2009

Approved by Government Office for the South West (on behalf of the Secretary of State for  
Communities and Local Government) on 7 April 2009

# The 2009 refresh of Devon's Local Area Agreement

Devon's Local Area Agreement (LAA) is subject to an annual review (often called a refresh) with GOSW. The review provides an opportunity to revise, by exception, particular targets to reflect changes in local circumstances or national priorities.

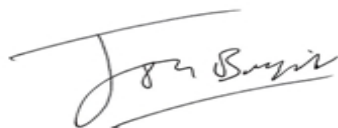
The refreshed LAA for Devon was submitted to the Secretary of State for Communities and Local Government on **30 March 2009**. The refreshed LAA was signed off by the Government Office for the South West (on behalf of the Secretary of State for Communities and Local Government) on **7 April 2009**.

## **Local Government and Public Involvement in Health Act 2007 Approval of Local Area Agreement Revision Proposal**

In exercise of the powers under section 112 of the Local Government and Public Involvement in Health Act 2007 ("the Act"), I approve the Local Area Agreement revision proposal submitted on 30 March 2009 by Devon County Council.

The Devon Local Area Agreement shall have effect subject to the changes set out in the revision proposal from 1 April 2009.

In exercise of the powers under section 109 of that Act I designate those local improvement targets as indicated in the attached copy of the Devon Local Area Agreement.

A handwritten signature in black ink, appearing to read "John Burt". The signature is written in a cursive style with a horizontal line underneath.

Signed on behalf of the Secretary of State for Communities and Local Government

Date: **7 April 2009**

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## The Devon Local Area Agreement 2008-2011

### What are Local Area Agreements?

- A **Local Area Agreement (LAA)** “Sets out the ‘deal’ between central government and local authorities and their partners to improve the quality of life for local people. As such, the LAA is also a shorter-term delivery mechanism for the **Sustainable Community Strategy**”<sup>1</sup>

The Improvement and Development Agency (IDeA) proposes the following:

- LAAs are three-year agreements, developed by local councils with their partners
- LAAs allow for more collaborative action and service delivery by bringing together partners from the public, private and voluntary sectors.
- Through LAAs, different localities can channel public resources towards the priorities of their own areas, (alongside national outcomes and targets).
- Within each area, LAAs are overseen by local Strategic Partnerships (Devon’s DSP). The local authority is the lead partner in the local strategic partnership and the statutory ‘responsible body’ for the LAA.
- Under the Local Government and Public Involvement in Health Act 2007, a significant list of ‘named partners’ now have a statutory ‘duty to cooperate’ in the achievement of LAA targets

**Named Partners:** Arts Council, The Broads Authority, Chief Officer of Police, District authorities, English Heritage, The Environment Agency, Fire and rescue authorities, Health and Safety Executive, The Highways Agency, Jobcentre Plus, Joint Waste Authorities, Joint Waste Disposal Authorities, The Learning and Skills Council in England, Metropolitan Passenger Transport Authorities, Museums, Libraries and Archives, Council, National Park Authorities, Natural England, NHS Foundation Trusts, NHS Health Trusts, Police authorities, Primary Care Trusts, Local Probation Boards; Probation, Trusts and other providers of probation services, Regional Development Agencies, Sport England, Transport for London, Youth Offending Teams, Any other organisations added by an order under section 104(7) of the Act or by primary legislation.

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<sup>1</sup> HM Government, **Creating Strong, Safe and Prosperous Communities**, Statutory Guidance. Crown Copyright, London. p. 24.

### **Devon's Local Area Agreement:**

- Devon negotiated its current three-year LAA with the Government Office for the South West (GOSW), before it was agreed and signed off by the Secretary of State in **June 2008**.
- Devon's LAA contains 38 priorities all of which are grouped under the seven **Sustainable Community Strategy** themes.

#### **Devon Sustainable Community Strategy Priorities:**

- (i) A World Class Environment
- (ii) Strong and Inclusive Communities
- (iii) A Growing Economy
- (iv) Homes and Housing
- (v) Inspiring Young People
- (vi) Health and Wellbeing and
- (vii) A Safer Devon

#### **Devon Sustainable Community Strategy cross-cutting themes:**

- (i) Diversity and Equality
- (ii) Accessibility and Demographic Change.
- (iii) Climate Change, and our Impact on the Environment

- **The following criteria were used to guide the selection and development of the LAA priorities:**
  - LAA priorities will express the Sustainable Community Strategy vision, priorities and cross-cutting themes.
  - LAA priorities require multi-agency and partnership working.
  - LAA priorities will focus on prevention and tackling the causes of problems rather than symptoms.
  - LAA priorities will consider areas and groups in greatest need.
  - LAA priorities will be based on evidence.
  - LAA priorities will demonstrate creativity, innovation and ambition.
  - LAA priorities will deliver outcomes which are measurable over the three year period of the Agreement.

- Each of the LAA priorities is underpinned by a delivery plan that describes how the targets for improvement will be achieved. The delivery plans are available on the Devon Strategic Partnership website at: [www.devonsp.org.uk/sustainablecommunitystrategy/outcomes/draftlaapriorities/index.html](http://www.devonsp.org.uk/sustainablecommunitystrategy/outcomes/draftlaapriorities/index.html)
- Regular performance reports are submitted to both the Thematic Partnerships (such as Devon Economic Partnership, Children's Trust and Safer Devon Partnership) and the Strategic Partnership's Delivery Board. The performance reports are available on the Devon Strategic Partnership website at: [www.devonsp.org.uk/sustainablecommunitystrategy/outcomes/draftlaapriorities/index.html](http://www.devonsp.org.uk/sustainablecommunitystrategy/outcomes/draftlaapriorities/index.html)

### **Annual Refresh of Devon's Local Area Agreement**

- Each year, Devon's LAA is reviewed in discussion between the Government Office for the South West and DSP to ensure that they remain up to date and take account of changing circumstances.
- Devon's refreshed LAA was signed off by the Secretary of State on **7<sup>th</sup> April 2009**.

## Devon Local Area Agreement 2008-2011

### A World Class Environment

Devon Sustainable Community Strategy Priority: "Supporting our County's world class natural environment, our built environment and cultural heritage to improve the look and feel of the places where we live."

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Reduce quantities of municipal waste arising and landfilled (LAA1).	NI 193 "Percentage of municipal waste landfilled"*	2006/07 – 52%	2008/09 48.5%*	2009/10 47%*	2010/11 46%*	Devon Joint Waste & Recycling Committee
	Improve the quantity, quality (clean, green and safe) and accessibility of public spaces and green infrastructure (LAA2).	LOCAL - % increase in satisfaction with parks and open spaces	2008 - 70% satisfied	2011 – 2% increase			Devon District Local Authorities Natural England English Heritage Devon County Council
	Identification and prioritisation of, or improved understanding of the principal vulnerabilities in Devon to potential climate change impacts projected during the period covered by the Sustainable Community Strategy (LAA3).	LOCAL - Phase 1: Resource and Agree Approach – complete end 3rd Quarter 2009		Resources determined and project team in place. Relevant documents located/listed/reviewed and existing policies and data relevant to adaptation documented.  Project Plan for Phase 2 developed. Executive/senior management team asked to endorse the structure and plan for work on adaptation. Initial commitment from LSP partners for the approach to adaptation.			Partnership to be developed

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	<p>LOCAL - Phase 2: Risk Assessment &amp; Priorities for Adaptive Action – complete end 1st Quarter 2010 (potentially level 2 for 2010 LAA Report)</p> <p>LOCAL - Phase 3: Implement and Review Adaptation Response – end 1st Quarter 2011 (level 2 achieved by implementing priority actions only).</p>		<p>Comprehensive risk based assessment identifying significant vulnerabilities and priority risks for the Authority and Devon. Report to Executive on the risk assessment and priority risks with recommendations on the adaptive responses required. Engage with LSP Partners on vulnerabilities, risks and adaptive responses.</p> <p>Incorporate adaptive responses into departmental and organisational plans. Annual monitoring report on progress</p>	
Improve business productivity of the renewable energy sector in Devon (LAA4).	LOCAL - Growth in business productivity (GVA).	Baseline for GVA comes from the following: Turnover per employee: £101,000, GVA per employee £43,000. Average no of employees per	Due to economic climate targets are conservative: 09/10 Turnover per employee £130,000, GVA per employee £50,000. Average no of employees per business 8.	Renewable Energy for Devon (RE4D) Partnership

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	LOCAL - Tonnes of CO2.	<p>business: 8. (Microrenewables figs from RegenSW SW regional DTZ study.</p> <p>Baseline for Tonnes of CO2 saved by organisations supported by RE4D is: 1273 tonnes of CO2 per annum.</p>	<p>10/11 Turnover per employee £140,000, GVA per employee £55,000. Average no of employees per business: 8</p> <p>Employees per business may go down as 2 of the larger RE companies are moving operations out of Devon.</p> <p>09/10 target: 1500 tonnes of CO2 saved per annum 10/11 2000 tonnes of CO2 saved per annum by RE4D clients.</p> <p>This is all subject to outcome of successful funding bid for a continuation of RE4D to be financed.</p>	

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Reduce carbon dioxide emissions (LAA5).	NI 186 "Per capita reduction in CO2 emissions in the LA area"*	8.9 tonnes of CO2 per capita Source: <a href="http://www.defra.gov.uk/local-regionalco2/emissions/2005.xls">www.defra.gov.uk/local-regionalco2/emissions/2005.xls</a>	6.0% per capita emissions reduction between 2005 and 2010 (100 ktonne reduction, 0.52 tonnes/person)*  Within the period of the LAA (2008-2011) <b>local action</b> is expected to deliver 37 ktonnes in savings.	Devon County Council
	Driving business competitiveness and reducing carbon emissions through public sector supply chains (LAA6).	LOCAL - Increased local productivity (GVA)  LOCAL - Tonnes of business generated CO2 emissions	0  0	Increase in GVA of £400,000 by 2010/11  Net Reduction of 3,000 tonnes of CO2 by 2010/11	Envision partnership and Devon Economic Partnership
	Improve the energy performance of the housing stock and reduce fuel poverty (LAA33).	NI 187 "Tackling fuel poverty - percentage of vulnerable households with SAP <sup>2</sup> of less than 35  percentage of vulnerable households with SAP of 65 or more**	16.2%  17.5%	15.5%  18.29%	Devon Affordable Warmth Partnership

<sup>2</sup> Standard assessment procedure for energy rating of dwellings. SAP of less than 35 = low energy efficiency. SAP of 65 or more = high energy efficiency.

Priority		Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	Targeted conservation and enhancement of Devon's biodiversity and geology (LAA8).	NI 197 "Improved local biodiversity – proportion of local sites where positive conservation management has been or is being implemented"*	27.5% (550 of the 2002 sites)	2008/9 30.5%*	2009/10 33.5%*	2010/11 36.5%*	Devon County Council* Biodiversity Action Plan Partnership and Local Sites Partnership Local authorities Dartmoor National Park Authority and Exmoor National Park Authority
	Increase participation in cultural activities (LAA12)	LOCAL - Countywide Partnership established.  LOCAL - Devon Cultural Infrastructure Strategy completed.		The establishment of an effective countywide Cultural Partnership. The completion of a Devon Cultural Infrastructure Strategy setting out needs and priorities for the Exeter area and for the 28 towns and their rural hinterlands in Devon.			Devon County Council Exeter City Council

## Strong and Inclusive Communities

Devon Sustainable Community Strategy Priority: "Working to ensure strong, prosperous and inclusive communities with a sustainable and vibrant future"

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets				Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Improve access to services and facilities through coordination of transport services and access to information technology, ensuring dignity and respect for all (LAA9).	NI 175 "Access to services and facilities"*	2005/06 - 42,860 people without access to a town centre by daily public, community or voluntary transport. (Source: Devon Local Transport Plan 2006-2011)	2008/9 – reduction of 9% 2009/10 – reduction of 12% 2010/11 - reduction of 15.7%*			Existing partnerships and new partnerships to be formed across a range of agencies with responsibilities for housing, education, employment, community development and countryside/recreation.	
	Work towards the economic inclusion and social integration of vulnerable populations (LAA15(a)).	LOCAL - Increase incomes for older people	(A) Number of older people helped: 2370 (Total for 2005-2008)  (B) Amount of money secured: £15million (Total 2005-2008)		2008/9	2009/10	2010/11	Devon County Council/Care Direct
			(A)	3000	3,200	3,400		
			(B)	£5.5m	£6.0m	£6.5m		

	Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
		LOCAL - Children with special needs	<p>(C) Number of families helped to secure entitlement: 650 (Total for 2005-2008)</p> <p>(D) Amount of money secured: £2.7million (estimate – to be confirmed) (Total for 2005-2008)</p>	(C)	770	890	1050 (cumulative)	Devon County Council/Devon Welfare Rights Unit
(D)	£3.4m	£3.9	£4.5m (cumulative)					

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	LOCAL - Improved access to financial services	<p>(E) Membership of Credit Unions: 2,500 active members at April 2008 (junior and adult) (Total for 18 months to April 2008)</p> <p>(F) Affordable loans issued: 520 (Total for 18 months to April 2008)</p> <p>(G) Interest payments savings: £217,000pa (Total for 18 months to April 2008)</p> <p>(H) Increased savings for new members: £66,000pa (Total for 18 months to April 2008)</p> <p>(I) Reduced debt levels through direct budgeting support: £77,000pa (Total for 18 months to April 2008)</p> <p>(J) Training places for front line workers: 0 (Total for 18 months to April 2008)</p>	(E) 3,250	4,300	6,000	South West Pound
(F) 700	770	847 (Cumulative)	(G) £267,000pa	£292,000pa	£325,000pa	
(H) £66,000pa	£80,000pa	£117,000pa	(I) £82,000pa	£91,000pa	£96,000pa	
(J) 72	75	80				

<b>Priority</b>	<b>Indicator(s), including those from national indicator set (shown with a *)</b>	<b>Baseline</b>	<b>LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets</b>	<b>Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)</b>	
	Promote active, empowered and influential communities (LAA16).	NI 4 “% of people who feel they can influence decisions in their locality”.*	27.8%	29.1%	Devon County Council Devon PCT Health and Wellbeing Partnership
		NI 7 “Environment for a thriving third sector”. <sup>*3</sup>	15.4%	19.1%	Devon Consortium Devon County Council

<sup>3</sup> Subject to a GOSW ‘mandatory qualification’ to indicate that target may change in the light of the 2010 survey of third sector organisations.

## A Growing Economy

Devon Sustainable Community Strategy Priority: "Creating the conditions to enable Devon to have a strong and growing economy, and ensuring maximum opportunities are available for everyone to contribute to and benefit from it."

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Provide coordinated support to unlock the economic potential of Devon's most disadvantaged communities (LAA14).	LOCAL - Local performance indicators are being integrated into each of 4 Strategic Investment Frameworks	Baselines drawn from Index of Multiple Deprivation 2007	Develop and implement 4 Strategic Investment Frameworks for the priority Communities in Northern Devon, southern coastal towns, Newton Abbot and Exeter.	Devon Economic Partnership, DCC, North Devon Council, Torridge District Council, SWRDA, Bideford Town Council, Ilfracombe Town Council, Teignbridge District Council, East Devon District Council.
	Work towards the economic inclusion and social integration of vulnerable populations (LAA15(b)).	LOCAL - Numbers of community plans and social enterprises - range of indicators relating to the numbers of people involved, employment and income generated and the value of assets created.	Audit being undertaken during 2009.	Developing 'beacon' enterprises in the fields of learning disabilities, community asset development, health, environment and developing support mechanisms for social entrepreneurs.	Community Council of Devon, Development Trusts Association, CVSs, Upstream, Well UK, Dartington Hall trust, DCC. Individual community and social enterprises.

<b>Priority</b>	<b>Indicator(s), including those from national indicator set (shown with a *)</b>	<b>Baseline</b>	<b>LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets</b>	<b>Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)</b>	
	Develop and harness skills to achieve a competitive economy (LAA17).	NI 164 "Working age population qualified to at least level 3 or higher"*	50.9% (2006)	4% point improvement up to the final reporting date of quarter 4 in 2011* (Calendar year) 2008/09 1% 2009/10 1% 2010/11 2%	DEP – Productive Skills 4 Devon Partnership*
	Encourage the full adoption and exploitation of information and communication technology (ICT) to improve productivity, social inclusion and environmental performance (LAA18).	LOCAL - Devon ICT strategy finalised. Work starting on implementation of key priorities. Targets incorporated as part of this document.			Devon Economic Partnership
	Develop an innovation strategy and delivery network across Devon to achieve an economic uplift and increased GVA (LAA19).	LOCAL - DCC supporting and funding DCBC deliver EU Atlanti-Kis project to establish knowledge information systems and exchange best practice.			Devon Economic Partnership

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	To manage demand for travel in a sustainable manner and ensure expeditious movement by all transport modes, through the adequate provision and maintenance of transport infrastructure (LAA20).	LOCAL - Local bus journeys originating in the authority area	2006/7 – 23,270,110	2008/9 23,502,811	2009/10 23,737,839	2010/11 23,975,217	Devon County Council Bus operators
		LOCAL - Percentage of pupils travelling to school by car (inc cars, vans & taxis)	25.93% (2007/2008)	2008/9 0.33% reduction	2009/10 0.33% reduction	2010/11 0.33% reduction	Devon County Council Sustrans Devon Primary Care Trust
	Deliver major infrastructure improvement schemes which form part of the Regional Transport Strategy (LAA21).	LOCAL - Progress in the delivery of key regional transport priorities	<p>1) East of Exeter development infrastructure: Clyst Honiton Bypass: construction start by 2009. Cranbrook Station: construction start during 2009. Junction 29 improvement: major scheme submission Summer 2008 – construction start 2010/11.</p> <p>2) Additional passing loop on Waterloo to Exeter railway: construction by December 2009 to enable introduction of hourly train service to London.</p> <p>3) South Devon Link Road: achieve programme entry by end of 2008 - construction start 2010/11.</p> <p>4) East of Plymouth Strategic Transport Infrastructure: major Scheme submission during 2009.</p> <p>5) Exeter Principal Urban Area Transport Improvements: major Scheme submission during 2008.</p> <p>6) Exeter High Quality Public Transport: major scheme submission during 2009.</p>			Devon County Council, Torbay Council, Plymouth City Council, Exeter City Council, East Devon District Council, South Hams District Council, Network Rail, Highways Agency, Regional Development Agency and East Devon New Community Partnership.	

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Ensure that Devon has an appropriate range of employment space (LAA22).	LOCAL – Strategy completed. Work underway to identify priority sites by district and highlighting top priorities for public intervention. Complementary report to be commissioned to analyse demand and possible locations for managed workspace and a possible roll out of the successful redundant buildings grant scheme.					Devon Economic Partnership - Infrastructure Task Group
	Reduce the gap in benefit claims rates and employments rates between priority communities and the average for Devon (LAA24).	NI 146 “Adults with learning disabilities in employment”*	Establish later in 2009	Devon commits to a statistically significant improvement calculated in accordance with the Target Negotiation Brief on data for year 2008/09 as the target for 2010/11 for indicator NI 146. The final target will be confirmed once the data for year 2008/09 is available			Jobcentre Plus Learning Disability Partnership Board
		LOCAL – Working age out of work benefit claim rate in the 13 priority communities identified in the Devon Economic Strategy	Subject to final agreement on LSOAs for inclusion.	2008/9 – 0.1% reduction	2009/10 – Further 0.2% reduction	2010/11 – A total reduction of 0.5%	Jobcentre Plus with Devon Worklessness Group

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Increase the productivity of the land based sector in Devon and improve conditions for farming and food sector businesses (LAA25).	LOCAL – Agriculture and forestry – gross value added	2005 - £263.9million	2008/9 £5million over baseline	2009/10 £10.3million over baseline	2010/11 £16.3million over baseline	Devon Rural Network

## Homes and Housing

Devon Sustainable Community Strategy Priority: "Ensuring the availability and balance of appropriate housing."

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Increasing housing delivery, especially at strategically significant cities and towns and their associated new communities (LAA23).	NI 154 "Net additional homes provided"* <sup>4</sup>	3480 per annum (Average annual completion rate for 2004/05-2006/07)				Devon Planning Officers' Group Devon Strategic Housing Group
	Increasing the delivery of affordable housing (LAA26).	NI 155 "Number of affordable homes delivered (gross)"* <sup>5</sup>	550 per annum (Average annual completion rate for affordable housing for 2004/05-2006/07)				Devon Strategic Housing Group
		LOCAL: delivery of affordable housing in settlements under 3,000 population	80 (Average annual completion rate for affordable housing in settlements under 3,000 population 2004/05-2006/07)	2008/09 100	2009/10 120	2010/11 140	Devon Strategic Housing Group
	Improve housing options for the homeless and vulnerable clients (LAA27).	LOCAL - Number of statutory homelessness acceptances for 16-17years olds and 18-21 year old care leavers	32 (2007/08)	25% reduction by 2010/11			Devon Strategic Housing Group

<sup>4</sup> Deferred Indicator. Not included in performance reward 'lock down'.

<sup>5</sup> Deferred Indicator. Not included in performance reward 'lock down'.

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	LOCAL - Number of private rented sector moves facilitated by Devon authorities	500 (2008/09)	50% increase by 2010/11	Devon Strategic Housing Group
	LOCAL - Number of statutory homelessness acceptances for 16-17 year olds and 18-21 year old care leavers	32 (2007/08)	25% reduction by 2010/11	Devon Strategic Housing Group Devon Children's Trust
	LOCAL - The separation of support from sheltered housing tenancies	% (April 2008) of (sheltered) services where support agreement is separate to tenancy agreement  % (April 2008) of (sheltered) services provided as floating support services	100% by April 2011  100% by April 2011	Devon Supporting People
	LOCAL - Introduction of a common Choice Based Letting Scheme across Devon		Scheme to be fully operational by December 2009	Devon Strategic Housing Group
	LOCAL - Improving multi-agency working in relation to clients with complex needs	% increase in the number of people identifying a support need who address it	1 <sup>st</sup> pilot 09/10 - 25 individuals released from HMP Exeter back to Exeter, homeless or vulnerably housed	Devon Supporting People, Devon and Cornwall Probation Authority, Devon DAAT,

	Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
				2 <sup>nd</sup> pilot 10/11 – 25 individuals released from HMP Exeter back to Northern Devon, homeless or vulnerably housed	Devon PCT, HMP Exeter, Exeter SHOT, Devon and Cornwall Police

## Inspiring Young People

Devon Sustainable Community Strategy Priority: "Inspiring our County's young people to achieve their best and supporting them in tackling the issues that concern them most."

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	Narrow the gap between the lowest attaining 20% and the most vulnerable and the rest by improving their rate of progress and raising their levels of achievement (LAA29).					Devon Primary Care Trust Devon County Council Devon Children's Trust
	NI 63 "Stability of placements of looked after children: length of placement".	2006/07 - 68%	2008/09 70.0%*	2009/10 74%*	2010/11 76%*	Devon County Council Devon Children's Trust
	NI 112 "Change in under 18 conception rate"	2006 - 30.1%	2008 29%	2009 40%	2010 50%	Devon Primary Care Trust Devon County Council

<sup>6</sup> Deferred Target – target to be agreed once data is available.

<b>Priority</b>	<b>Indicator(s), including those from national indicator set (shown with a *)</b>	<b>Baseline</b>	<b>LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets</b>	<b>Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)</b>
Early years – to narrow the gap	NI 92 “Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest”	July 2007 36.7%	July 2009 31.6%	Devon Children’s Trust Devon County Council
Early years – to increase achievement for all at age 5	NI 72 “Achievement of at least 78 points across the Early Years Foundation Stage with at least 6 in each of the scales in Personal Social and Emotional Development and Communication, Language and Literacy”	July 2007 39.9%	July 2009 48.0%	Devon Children’s Trust Devon County Council

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Key Stage 2	NI 73 "Achievement at level 4 or above in both English and Maths at Key Stage 2"	July 2007 73.9%	July 2009 81%	Devon Children's Trust Devon County Council
Key Stage 2	NI 93 "Progression by 2 levels in English between Key Stage 1 and Key Stage 2"	July 2007 80.5%	July 2009 91%	Devon Children's Trust Devon County Council
Key Stage 2	NI 94 "Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2"	July 2007 73.0%	July 2009 86%	Devon Children's Trust Devon County Council

Priority		Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	Key Stage 4	NI 75 "Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths"	July 2007 46.5%	July 2009 55.0%			Devon Children's Trust Devon County Council
	Attendance	NI 87 "Secondary school persistent absence rate"		July 2009 5.9%			Devon Children's Trust Devon County Council
	Children in care	NI 99 "Children in care reaching level 4 in English at Key Stage 2"	July 2007 39.1%	July 2009 52%			Devon Children's Trust Devon County Council
	Children in care	NI 100 "Children in care reaching level 4 in Maths at Key Stage 2"	July 2007 30.4%	July 2009 55.5%			Devon Children's Trust Devon County Council
	Children in care	NI 101 "Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths)"	N/A	July 2009 14.5%			Devon Children's Trust Devon County Council
		NI 117 "16 to 18 year olds who are not in education, employment or training (NEET)"	2006/07 – 5.9%	2008/09 5.5%	2009/10 5.0%	2010/11 4.5%	Devon Children's Trust Devon County Council

## Health and Wellbeing

Devon Sustainable Community Strategy Priority: "Promoting health and personal wellbeing for all so that people are as healthy as possible"

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
Promote independence (LAA10).	NI 125 "Achieving independence for older people through rehabilitation/intermediate care" <sup>7</sup>		2008/09	2009/10	2010/11	Devon PCT* Devon County Council* Health and Wellbeing Partnership
	LOCAL - Social care clients receiving self directed support per 100,000 population.	2007/08 – 147.4 per 100,000 population	2008/09 151.1	2009/10 156.3	2010/11 165.3	
	NI132 "Timeliness of social care assessment (all adults)"*	2006/07 - 65.3%	2008/09 75%*	2009/10 80%*	2010/11 85%*	Devon PCT* Devon County Council* Third sector
	NI 134 "The number of emergency bed days per head of weighted population"	2006/07 – 367,391	2008/09 351,450*	2009/10 347,936*	2010/11 344,456*	Devon PCT Devon County Council Royal Devon and Exeter NHS Foundation Trust Northern Devon NHS Trust, South Devon Healthcare NHS Foundation Trust, Plymouth Hospitals NHS Trust.

<sup>7</sup> Deferred indicator.

Priority		Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
	Improve support and services for carers and users (LAA11).	NI 135 "Carers receiving needs assessment or review and a specific carer's service, or advice and information"*	2006/07 – 29.1%	2008/09 33%*	2009/10 35.5%*	2010/11 38.0%*	Devon PCT Devon County Council Health and Wellbeing Partnership
	Maintain and increase levels of physical activity and sport (LAA13).	NI 8 "Adult participation in sport and active recreation"*	22.4% (Source: Active People Survey 1)	2008/09 24.4%*	2009/10 25.4%*	2010/11 26.4%*	Sport England, Active Devon Partnership Team Devon
		LOCAL - "Closing the Gap" Active Children and Young People in Devon	20% (18,625) 5 to 16 year old pupils, identified as taking part in less than 3 sessions of 30 minutes duration per week (3 x 30) of physical activity beyond the curriculum	4% increase (745)	4% increase (745)	4% increase (745)	School Sport Partnerships
	Promote health and reduce health inequalities (LAA30).	NI 120 "All-age all cause mortality rate"*	2006 (reported for 2006/07 period)  810.87 (male average 1995-97)  524.92 (female average 1995-97)		Male Female		Devon PCT Northern Devon Healthcare NHS Trust
				2008	584.00*	411.00*	
				2009	568.00*	402.00*	
				2010	552.00*	393.00*	

	Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)
		LOCAL - NI 53 "Prevalence of breastfeeding at 6-8 weeks from birth".	2006/07 Measure 1 (Percentage of infants being breastfed at 6-8 weeks) 31.7%  Measure 2 (Percentage of infants for whom breastfeeding status is recorded) 51.5%		Measure 1	Measure 2	Devon PCT
				2008/09	50.1%	85.0%	
				2009/10	51.2%	90.0%	
				2010/11	52.1%	95.1%	
		NI 56 "Obesity in primary school age children in Year 6"*	2006/07 Line 9 (Percentage of children in Year 6 with height and weight recorded who are obese) 14%  Line 10 (Percentage of children in Year 6 with height and weight recorded) 82%		Line 9	Line 10	Devon PCT
				2008/09	16.4%*	85.5%*	
				2009/10	17.1%*	85.9%*	
				2010/11	15.1%*	86.4%*	

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting as lead partner/s (shown with a *)	
	Reduction in human costs, lost output and costs to services resulting from road collisions. (LAA31)	LOCAL - Costs associated with road traffic injuries in Devon (indexed) 1994-8 average for deaths and serious injuries and 2003-5 average for slight injuries	£175million	2008/9 £146m	2009/10 £143m	2010/11 £140m	Devon County Council, Devon and Cornwall Police, Devon and Somerset Fire and Rescue Service, Highways Agency and NHS.

## A Safer Devon

Devon Sustainable Community Strategy Priority: "Tackling behaviour that intimidates, hurts or offends people in Devon"

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting a lead partner/s (shown with a *)
Ensure that the people of Devon feel and are safe from harm (LAA28).	LOCAL - Percentage of people who feel safe in their local area after dark <sup>8</sup>	67%	Maintain levels of perception	Safer Devon Partnership
	LOCAL - Percentage of people who feel safe in their local area during the day <sup>9</sup>	93%	Maintain levels of perception	Safer Devon Partnership
	LOCAL - Number of Safeguard Adults Alerts	Baseline (07/08) - 448	2008/09 – 896 2009/10 – 1200 2010/11 – 1380	Safeguarding Adults Board
Reduce the harm caused by alcohol and drugs (LAA32).	NI 20 Assault with less serious injury crime rate  A reduction of x.x% on the baseline of recorded Assault with Less Serious Injury rate of crimes per 1,000 population in 2008/09 (based on mid-2007 population estimates), as measured by the equivalent rate of crimes per 1,000 population in 2010/11 (based on mid-2009 population estimates) "**	Baseline is 5.01 - Recorded Assault with Less Serious Injury rate per 1,000 population in 2008/09 (based on mid-2007 population estimates)	3% reduction on baseline (4.86)	Devon and Cornwall Police* Devon and Cornwall Probation Area Devon Drug and Alcohol Theme Group

<sup>8</sup> Awaiting verified Place Survey data from Audit Commission.

<sup>9</sup> Awaiting verified Place Survey data from Audit Commission.

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets			Partners who have signed-up to the target and any which are acting a lead partner/s (shown with a *)
	NI 39 "Rate of hospital admissions per 100,000 for alcohol related harm"*	2006/07 1247 per 100,000 population  (Estimate for 2007/08 1384 per 100,000 population)	2008/9 1522*	2009/10 1660*	2010/11 1793*	Devon Drug and Alcohol Theme Group
	Reduce antisocial behaviour (LAA34).	LOCAL - Percentage of people who agree that the police and local council are dealing with anti-social behaviour and crime that matter in this area	80.5%  84%			Safer Devon Partnership

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting a lead partner/s (shown with a *)	
	Reduce the social, emotional and cost impacts on victims and on wider society by tackling the causes, and ameliorating the effects, of prejudice and hate crime (LAA35).	LOCAL - Number of reports of hate crime and incidents.	416 (07/08 actual figure)	10% reduction by 2010/11 (374.4)	Safer Devon Partnership
		LOCAL - Level of satisfaction of victims of hate crime incidents with the overall service provided by the police.	86% - 2007/08	86% by 2010/11	Safer Devon Partnership
	Reduce the social, emotional and costs impacts on victims and the wider society by tackling domestic violence and abuse (LAA36).	NI 32 "Repeat incidents of domestic violence"*	31%	25%	Against Domestic Violence and Abuse Partnership (ADVA) Devon and Cornwall Probation Area

Priority	Indicator(s), including those from national indicator set (shown with a *)	Baseline	LAA Improvement Target, including those to be designated (shown with a *), and including education and early years targets	Partners who have signed-up to the target and any which are acting a lead partner/s (shown with a *)	
	Tackle the most harmful offending behaviour (LAA37).	NI 16 "Serious acquisitive crime rate"*	2007/08 - 8.84 crimes per 1,000 population	A reduction in recorded serious acquisitive crime from a rate of 8.84 crimes per 1,000 population in 2007/08 based on a mid 2006 population estimate of 740,800 (6546 offences) to a rate of 8.09 crimes per 1000 population in 2010/11 based on mid 2009 population estimates, equivalent to a reduction of 6.0%. The expected level after Year 1 is a rate of 8.43 crimes per 1,000 population in 2008/09 based on mid-2006 population estimates, equivalent to a reduction of 2.0%. The expected level after Year 2 is a rate of 8.26 crimes per 1,000 population in 2009/10.*	Devon and Cornwall Police Devon and Cornwall Probation Area
		NI 30 "Re-offending rate of prolific and priority offenders"*		19% reduction on baseline to be agreed by June 2009.	Devon and Cornwall Police Devon and Cornwall Probation Area
	Reduce youth offending (LAA38).	NI 111 "First time entrants to the Youth Justice System aged 10-17"*	2007/2008 - 1041	08/09: 5% reduction (989) 09/10: 3% reduction (959) 10/11: 2% reduction (940)	Youth Offending Team

## Annex A: LAA – Summary of 2010-11 ‘designated’ targets agreed – March 2009

In return for confirmed achievement in full of the targets identified below Communities and Local Government will pay the local authority a nonringfenced grant by virtue of Section 31 of the Local Government Act 2003. Reward will be calculated by reference to the *LAA reward guidance: 2009*, published by Communities and Local Government (which can be found at: <http://www.communities.gov.uk/publications/localgovernment/laarewardguidance2009>)

### Summary of data to be used to determine entitlement to Performance Reward Grant

1	2	3	4	5	6	7
Indicator number	Agreed LAA baseline	Final LAA target	Enter ‘1’ if target is greater than or the same as baseline but a reduction in performance is required – see note 5	Enter ‘1’ if target is less than or the same as baseline but an increase in performance is required – see note 6	Disaggregated weighting – see note 7 % if applicable	Notes
NI 4 - % of people who feel they can influence decisions in their locality	27.8% (2008)	29.1%				Provisional Place Survey data - subject to verification. Awaiting published verified results.
NI 7 - Environment for a thriving third sector	15.4% (2008)	19.1%				Subject to a GOSW ‘mandatory qualification’ to indicate that target may change in the light of the 2010 survey of third sector organisations.
NI 8 - Adult participation in sport and active recreation	22.4% (2006/2007)	26.4% (2010/2011)				

<p><b>NI 16 - Serious acquisitive crime rate</b></p>	<p>2007/08 - 8.84 crimes per 1,000 population Correct</p>	<p>A reduction in recorded serious acquisitive crime from a rate of 8.84 crimes per 1,000 population in 2007/08 based on a mid 2006 population estimate of 740,800 (6546 offences) to a rate of 8.09 crimes per 1000 population in 2010/11 based on mid 2009 population estimates, equivalent to a reduction of 6.0%. The expected level after Year 1 is a rate of 8.43 crimes per 1,000 population in 2008/09 based on mid-2006 population estimates, equivalent to a reduction of 2.0%. The expected level after Year 2 is a rate of 8.26 crimes per 1,000 population in 2009/10.</p>				
<p><b>NI 20 - Assault with injury crime rate</b></p>	<p>Recorded Assault with Less Serious Injury rate per 1,000 population in 2008/09 (based on mid-2007 population estimates) – to be finalised in June 2009.</p>	<p>3% reduction on baseline</p>				

<b>NI 30 - Re-offending rate of prolific and priority offenders</b>	To be agreed by June 2009	19% reduction on baseline				
<b>NI 32 - Repeat incidents of domestic violence</b>	31%	25% (2010/2011)				
<b>NI 39 - Rate of hospital admissions per 100,000 for alcohol related harm</b>	2006/07 1247 per 100,000 population (Estimate for 2007/08 1384 per 100,000 population)	1793	1			
<b>NI 54 - Services for disabled children</b>						Deferred Target.
<b>NI 56 - Obesity in primary school age children in Year 6</b>	Line 9 (Percentage of children in Year 6 with height and weight recorded who are obese) 14.5% (2006/07)  Line 10 (Percentage of children in Year 6 with height and weight recorded) 82.0% (2006/2007)	15.1%  86.4%	1		50%  50%	LAA states 14% as the Line 9 baseline in accordance with the previous NI definition. Definition updated in February 2009 to include 1 decimal point which makes the baseline 14.5%. The Data Interchange Hub and Annex A are aligned with the correct baseline set at 14.5%.
<b>NI63 Stability of placements of looked after children: length of placements</b>	2006/07 - 68%	2010/11 76%				
<b>NI 111 - First time entrants to the Youth Justice System aged 10-17</b>	1041 (2007/2008)	940 (2010/2011)				

<b>NI 112 - Change in under 18 conception rate</b>	-8.8% (2006 calendar year)	-50% (2010 calendar year)				Devon is querying baseline information with the Data Interchange Hub. Baseline rate for 2006 was 30.1. Percentage reduction was - 8.8%. Final LAA target is based on a 50% reduction on the 1998 original.
<b>NI 117 - 16 to 18 year olds who are not in education, employment or training (NEET)</b>	5.9% (2006/2007)	4.5% (2010/2011)				
<b>NI 120 - All-age all cause mortality rate</b>	Male average 810.87 (1995-97)  Female average 524.92 (1995-97)	Male 552.00 (2010 calendar year)  Female 393.00 (2010 calendar year)			50%  50%	
<b>NI 125 - Achieving independence for older people through rehabilitation/ intermediate care</b>						Deferred. Targets to be negotiated in 2009/2010
<b>NI 132 - Timeliness of social care assessment (all adults)</b>	65.3% (2006/2007)	85% (2010/2011)				
<b>NI 134 - The number of emergency bed days per head of weighted population</b>	367,391 (2006/2007)	344,456 (2010/2011)				
<b>NI 135 - Carers receiving needs assessment or review and a specific carer's service, or advice and information</b>	29.1% (2006/2007)	38.0% (2010/2011)				

<b>NI 146 - Adults with learning disabilities in employment</b>	Establish later in 2009	Devon commits to a statistically significant improvement calculated in accordance with the Target Negotiation Brief on data for year 2008/09 as the target for 2010/11 for indicator NI 146. The final target will be confirmed once the data for year 2008/09 is available				
<b>NI 154 - Net additional homes provided</b>						Deferred due to economic downturn, not subject to PRG lockdown.
<b>NI 155 - Number of affordable homes delivered (gross)</b>						Deferred due to economic downturn, not subject to PRG lockdown.
<b>NI 164 - Working age population qualified to at least level 3 or higher</b>	50.9% (2006)	54.9%				
<b>NI 175 - Access to services and facilities</b>	2005/06 - 42,860 people without access to a town centre by daily public, community or voluntary transport. (Source: Devon Local Transport Plan 2006-2011)	2010/11 - reduction of 15.7%				
<b>NI 186 - Per capita reduction in CO2 emissions in the LA area</b>	8.9 tonnes of CO2 per capita Source: <a href="http://www.defra.gov.uk/local-regionalco2emissions2005.xls">www.defra.gov.uk/local-regionalco2emissions2005.xls</a>	6.0% per capita emissions reduction between 2005 and 2010 (100 ktonne reduction, 0.52 tonnes/person)				

<b>NI 187 - % of people receiving income based benefits living in homes with a low energy efficiency rating</b>						
<b>SAP under 35</b>	16.2% (2008/9)	15.5% (2010/2011)			80%	
<b>SAP over 65</b>	17.5% (2008/2009)	18.29% (2010/2011)			20%	
<b>NI 193 - Percentage of municipal waste landfilled</b>	52% (2006/2007)	46% (2010/2011)				
<b>NI 197 - Improved local biodiversity – proportion of local sites where positive conservation management has been or is being implemented</b>	27.5% (550 of the 2002 sites)	36.5%				

## **Contributing and lead partners:**

The list below identifies the membership as at 30 May 2008 of partnerships and groups identified as “partners who have signed up to the target” in the draft Devon LAA 2008-2011.

### **Devon Authorities Waste Reduction and Recycling Committee**

Devon County Council  
Torridge District Council  
North Devon District Council  
East Devon District Council  
Exeter City Council  
Plymouth City Council  
Torbay Council  
Mid Devon District Council  
South Hams District Council  
Teignbridge District Council  
West Devon Borough Council  
Devon Community Recycling Network  
Environment Agency  
Devon Association of Parish Councils

### **Devon Local Sites Partnership**

Devon Biological Records Centre  
Devon Wildlife Trust  
Devon County Council  
Natural England  
Environment Agency  
District Councils / Unitary Authorities  
National Park Authorities / AONB Partnerships

**Devon BAP Partnership** is a broad consortium of more than 50 organisations, including Devon's County, District and Unitary Authorities, Statutory Agencies, Farming, Land-Owning and Fisheries Representatives, Voluntary Conservation Organisations, Natural History Groups, Commercial Interests and Research Institutions.

The BAP working group is composed of:

- Devon County Council
- Dartmoor National Park Authority

- English Nature
- Devon Wildlife Trust
- Environment Agency
- Exmoor National Park Authority
- North Devon Coast and Countryside Service
- Teignbridge District Council

### **Devon Economic Partnership**

Government Office of the South West

Devon County Council

Business Link for Cornwall, Isles of Scilly, Devon & Somerset

Devon Region of Federation of Small Businesses

Plymouth City Council

Community Council of Devon

Plymouth Chamber of Commerce

Citizens Advice

Environment Agency

University of Plymouth

PLUSS Disability, Employment, Training, Manufacturing and Equipping (Devon & Somerset)

Learning Skills Council

Business Support (SW)

Exeter Chamber of Commerce and the Exeter and Heart of Devon Tourism Partnership

Devon and Cornwall Business Council

Exeter City Council

Devon Chief Executives

North Devon Council

South West Regional Development Agency

Devon and Cornwall Job Centre Plus

North Devon Economic Partnership (under review)

Devon Rural Network

Devon County Council

Torbay Council and Torbay Development Agency Ltd

Devon & Cornwall Business Council & Enterprise Plymouth

### **Productive Skills for Devon**

The Productive Skills for Devon partnership is a sub group of the Devon Economic Partnership and has evolved over the last four years to provide a means of strategically co-ordinating adult skills initiatives across the county. The membership includes: local authorities, private sector (engaged through Devon and Cornwall Business Council), voluntary sector, HE, Training Provider Network, Learning and Skills Council, Job Centre Plus, SWERDA, GOSW, Peninsula Enterprise, Devon Education Business Partnership, Devon Renaissance, South West TUC, Enterprise Agencies, Connexions and representatives of the three Workforce Development Groups in Devon.

### **Devon Planning Officers Group**

Senior officers from all Devon Planning Authorities [including the Unitary authorities]; County Council and Government Office for the South West.

### **Devon Strategic Housing Group**

Senior officers from all Housing Authorities [including Unitaries]; Community Council for Devon; DCC; GOSW; Registered Social Landlords; Housing Corporation; Supporting People

### **Health and Wellbeing Partnership (Proposed membership)**

Executive Member Adult and Community Services Portfolio Holder plus up to two DCC elected Members

Devon PCT Non Executive Director

Chief Executive – Devon Primary Care Trust

District Council Elected Member Reps – 3

Director of Adult and Community Services (DCC)

Director of Commissioning (Devon PCT)

Professional Executive Member (Devon PCT)

Joint Director of Public Health (PCT / DCC)

Joint Director of Health and Social Care Delivery (PCT/DCC)

Director CYPS (DCC)

Government Office LAA Lead for Health and Well Being

Chief Executives of Devon District/ City Councils - 3

Rep of Chief Constable Devon and Cornwall Constabulary

Chairs Strategic Planning Groups

Health Improvement and Stronger Communities

Older People

Mental Health

Learning Disability

Phys and Sensory Disability

Joint Commissioning Body - Supporting People

Safeguarding Adults Board

Chair of DAAT

Chair of Devon Community and Voluntary Service

Devon County Carer Forum (2 representatives)

Chair of Devon LInKs

Chair of Senior Council for Devon

Representative of Town Councils

Representative of Parish Councils

Representative of Residential and Nursing Home Providers

Representative of Domiciliary and Personal Care Providers

Representative of Devon Partnership Trust Chief Executive

Representative of RD&E Foundation Trust

Representative of North Devon Care Trust

**Safer Devon Partnership**

Devon and Cornwall Constabulary

Devon and Cornwall Probation Area

Devon Primary care Trust

Devon and Somerset Fire and Rescue Service

Youth Offending Service

Devon County Council

East Devon District Council

Mid Devon District Council

Exeter City Council

North Devon District Council

South Hams District Council

Teignbridge District Council

Torrington District Council

West Devon Borough Council

Local Criminal Justice Council

Devon Drug and Alcohol Action team

Community and Voluntary Sector



## Devon Strategic Partnership

STRONGER TOGETHER

**To contact us please write to:**

Managers (DSP and LAA)  
Communities and Strategy Team  
Room G60  
County Hall  
Exeter EX2 4QD  
or email: [dsp@devon.gov.uk](mailto:dsp@devon.gov.uk)

If you would like a summary of this in a different format such as large print, Braille or tape, or in a different language, please contact tel: 01392 383095 or email: [dsp@devon.gov.uk](mailto:dsp@devon.gov.uk)

[www.devonsp.org.uk](http://www.devonsp.org.uk)